

From: [COPS Director](#)
To: [COPS Director](#)
Bcc: [Coleman, Alicia \(COPS\)](#); [Bowdich, David L. \(DO\) \(FBI\)](#); [Coakley, Miriam M. \(OGC\) \(FBI\)](#); [james.clemmons@richmondnc.com](#); [lynn.mckinnon@richmondnc.com](#); [Evans, Darrell C. \(Christopher\) \(DEA\)](#); [Mitchell, Sean R \(DEA\)](#); [@tx.rr.com](#); [rgualtieri@pcsonet.com](#); [GVhawkins@ci.fay.nc.us](#); [Lombardo, Regina](#); [@kdc.com](#); [MacDonald, Erica \(USAMN\)](#); [Richard.Martin@myfloridalegal.com](#); [nparr@cityofchesapeake.net](#); [rpowell@cityofchesapeake.net](#); [craig.price@state.sd.us](#); [gramsay@wichita.gov](#); [david.rausch@tn.gov](#); [johns@shelbyso.com](#); [@gmail.com](#); [Sullivan, Katie \(OJP\)](#); [Washington, Donald \(USMS\)](#); [melany.martin@tn.gov](#); [kmasters@shelbyso.com](#); [masters@shelbyso.com](#); [Alapa, Lana \(OJP\)](#); [Martinez, Marisa \(USMS\)](#); [Dawn.hill@state.sd.us](#); [Kueter, Dean \(OLA\)](#); [Chapman, Robert \(COPS\)](#); [Keith, Phillip E. \(COPS\)](#); [Bratburd, Barry \(COPS\)](#); [Fachner, George \(COPS\)](#); [Qazilbash, Ruby \(COPS\)](#); [Morell, Clare \(OAG\)](#)
Subject: Urgent: Commissioner Final Chapter Review
Date: Friday, September 25, 2020 4:18:00 PM
Attachments: [Business and Community 9 25 2020.docx](#)
[Law Enforcement Recruitment and Training 9 25 2020.docx](#)
[Alleviating the Impact of Social Problems on Public Safety 9 25 2020.docx](#)
Importance: High

Good Afternoon Commissioners:

Thank you again to those who provided comments on the first two sets of chapters that were sent for your final review. Attached is another batch of three chapters, and we again ask that you **provide your feedback to this email address no later than Monday, September 28 at 2 PM ET**. Note that you will have received all chapters, with the exception of the Technology and Respect for Law Enforcement and Rule of Law chapters, which will be provided for your review early next week.

Please note that these chapters will go through additional copy editing and layout, and based on copy editing and layout, the chapter and recommendation numbers will change in the final report.

As always, I appreciate your dedication as we complete these final steps in preparation for the delivery of the report to the Attorney General. Please don't hesitate to reach out to me if you have any questions, and thank you in advance for your review.

Regards,

Phil Keith, Chair

President's Commission on Law Enforcement and the Administration of Justice

From: COPS Director <COPSDirector@cops.usdoj.gov>
Sent: Wednesday, September 23, 2020 1:49 PM
To: COPS Director <COPSDirector@cops.usdoj.gov>
Subject: Urgent: Commissioner Final Chapter Review
Importance: High

Good Afternoon Commissioners:

Thank you to those of you who provided comments on the first set of chapters that were sent for your final review. As promised, attached is the second set of chapters, and we are again asking that you **provide your feedback to this email address within two business days or sooner, and no later than Friday, September 25 at 2 PM ET**. Again we appreciate your dedication as we complete the

final steps necessary to produce the Commission report and deliver it to the Attorney General. Please don't hesitate to reach out to me if you have any questions, and thank you in advance for your review.

Regards,

Phil Keith, Chair
President's Commission on Law Enforcement and the Administration of Justice

From: COPS Director <COPSDirector@cops.usdoj.gov>

Sent: Monday, September 21, 2020 1:45 PM

To: COPS Director <COPSDirector@cops.usdoj.gov>

Subject: Urgent: Commissioner Final Chapter Review

Importance: High

Hello, Commissioners –

Over the last several weeks, we have been busy editing the chapters to ensure that the recommendations are as high-level and impactful as possible. We are still on track for a Commission report release in October, however we would appreciate one final round of Commissioner review and comment on these drafts. Please note that these chapters will go through additional copy editing and layout, so we ask that you please reserve your comments to any significant suggestions or questions. After copy editing and layout, the chapter and recommendation numbers will change in the final report once it is finalized.

We plan for sequencing this final review by sending you the first five chapters today, the second five chapters this Wednesday, and the final five chapters Friday. Because of the limited number of days remaining before the release of the report, we are asking that any comments on chapters for all three batches be provided back to this email address **within two business days or sooner, and no later than Wednesday, September 23 at 12 PM ET** for these five chapters.

I understand your many competing priorities, however this final review is a critical step in completing the Commission's report, which is a culmination of the last eight months of your work. I continue to appreciate your commitment and dedication to the work of this Commission. Please do not hesitate to let me know if you have any questions.

Regards,

Phil Keith, Chair
President's Commission on Law Enforcement and the Administration of Justice