Message	
From:	Michael Murphy Redacted @google.com]
Sent:	3/17/2020 11:14:47 PM
To:	Ruth Porat <b>Redacted</b> @google.com]; Philipp Schindler <sup>Redacted</sup> @google.com]; Jerry Dischler Redacted@google.com]; Kent Walker <sup>Redacted</sup> @google.com]; Don Harrison <sup>Redacted</sup> @google.com]
CC:	Prabhakar Raghavan Redacted@google.com]; Joan Braddi Redacted@google.com]; Kristin Reinke Redacted@google.com]; Deal_review Redacted @google.com]; Redacted @google.com; Jamie Rosenberg Redacted@google.com]; Mike Herring Redacted @google.com]; Adrienne McCallister Redacted@google.com]; Christian Cramer Redacted@google.com]; Anna Kartasheva Redacted@google.com]; Yuki Richardson Redacted@google.com]; Helen Tsao Redacted@google.com]; Matt Schwartz Redacted @google.com]; Jon Gold Redacted@google.com]
Subject:	BC Deal Review: Agenda for Thursday, March 19th at 11 AM PST

Privileged and Confidential

Philipp, Kent, Jerry, Don, Ruth,

We have one topic scheduled for BC review Thursday: a proposed update to the Revenue Share Agreement (RSA) structure for carriers.

We expect most attendees to join remotely, but we have reserved a room (<u>MTV-41-1-Lightning Bolt</u>) as a contingency in case anyone will join live. The GVC handle is updated on all calendar invitations.

Best regards,

Mike

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1. US Carrier RSA Structure (materials)

| 20                   |                                                                                                                                                                                                                               |                     |
|----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|
| :                    | Reason for BC review: Non-standard incentives, x-PA Program Review                                                                                                                                                            |                     |
| •<br>•<br>•          | Asks for BC: Approve updated US carrier RSA structure that includes                                                                                                                                                           |                     |
| 000                  | Fewer configuration requirements (shift from full search integration to Default Home                                                                                                                                          | Screen, or DHS)     |
| ∘<br>o<br>base)<br>∘ | Reduced US carrier revenue share (Confidential status quo) on new devices (no ch                                                                                                                                              | ange to installed   |
| o<br>preload<br>o    | Allows exception for Verizon only to allow Yahoo Home mobile app with Bing-powere<br>ded on +1 screen (not DHS)                                                                                                               | ed Yahoo Search bar |
|                      | Delegation of authority to Platforms & Ecosystems Cross-Functional Deal Review (P<br>utilize savings from reduced revenue share. Current plans include volume incentives for prem<br>term initiatives to drive Android share. |                     |
| •                    |                                                                                                                                                                                                                               | Ex. No.             |



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| •             | Deal Representatives:                                                                                          |
|---------------|----------------------------------------------------------------------------------------------------------------|
| •             |                                                                                                                |
| •             |                                                                                                                |
| 0             |                                                                                                                |
| 0             | Jamie Rosenberg (VP, Android & Comms)                                                                          |
| 0             |                                                                                                                |
| 0             | Adrienne McCallister (Senior Director, Global Partnerships)                                                    |
| 0             | Adherine Wedanster (denot Director, Global Partnerships)                                                       |
| 0             |                                                                                                                |
| 0             | Anna Kartasheva (Senior Manager, Platforms & Ecosystems Strategy)                                              |
| 0             |                                                                                                                |
| 0             |                                                                                                                |
| 0             | Yuki Richardson (Director, Finance - Platforms & Ecosystems)                                                   |
| 0             |                                                                                                                |
| 0             |                                                                                                                |
| 0             | Helen Tsao (Senior Corporate Counsel)                                                                          |
| •             |                                                                                                                |
| •             |                                                                                                                |
| •             | Rationale in support of deal:                                                                                  |
| •             |                                                                                                                |
| 0             |                                                                                                                |
| 0             | Incentive realignment appropriate given current trends whereby US carrier revenue share spend is               |
|               | g confidential YoY while Android is losing share confidential Actives and confidential on \$400+ shipment YoY) |
| 0             |                                                                                                                |
| 0             |                                                                                                                |
| 0<br>mdaala   | Savings from the new RSA structure can self-fund bounties in years 1-2 to drive targeted devices, and be       |
| o             | byed in year 3+ to help grow the Android ecosystem                                                             |
| 0             |                                                                                                                |
| 0             | Search usage not expected to be materially impacted as long as Google retains placement on DHS;                |
|               | ted revenue loss across US carriers is confidential annually while saving confidential through 2024            |
| 0             |                                                                                                                |
| 0             |                                                                                                                |
| 0             | Relaxing configuration requirements to allow preloads of alternative Search apps helps ease regulatory         |
| risk and<br>o | d reinforces Google's principle to provide options to users                                                    |
|               |                                                                                                                |
| 0             | Carveout for Verizon allows partner to advance their current post-acquisition strategy for distribution of 1P  |
| o<br>applica  | tions across their user base                                                                                   |
| 1             |                                                                                                                |
|               | Michael Murphy                                                                                                 |
|               | Deal & Spend Governance   Global Lead                                                                          |
|               | Redacted@google.com                                                                                            |
|               |                                                                                                                |

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