## Memorandum •



Subject Frito Lay/

Date April 25, 1995

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To Kate Balaban

From Wendy Saltzman

lodged a complaint that payoffs were occurring in the snack food industry. He alleged that Frito Lay was offering retail store owners money to provide larger and more primely located shelve space for their products. Limits in the shelve space has forced competitors products off the shelves, giving F ito Lay a virtual monopoly over snack food market in both convenience and grocery stores. When goes into stores to try to market products, store owners are requesting money for shelve space, requiring to out-bid Frito Lay to be sold in the store.

maintained that this problem is not only present in the snack food industry but in the cereal, cigarette, and soda pop market as well. However, this problem has risen to such great portions in the snack food industry that

said that he will work on getting a store owner who has had dealings with Frito Lay to contact us concerning the payoffs.